





Welcome to the Middlesex Hospital Alliance (MHA) - Four Counties Health Services and Strathroy Middlesex General Hospital - 2015-2019 Strategic Plan. While the strategic plan points us toward the future, it is shaped by a vision that has driven us for more than a century (100 years) - a community of people collectively committed to transforming the patient experience with a relentless focus on quality.

When embarking on the development of a new MHA Strategic Plan 2015–2019, the Board of Directors agreed that the community also had a vested interest in the plan and therefore it should reflect not only the vision of MHA but also include the vision of our internal and external care partners, community partners, staff, volunteers and physicians. Following these consultations, a new MHA Vision was born - **Exceptional Care by Exceptional People**.

Our culture is one that puts patients first and which has an unwavering commitment to exceeding expectations.

The Board is extremely proud of the MHA Family and the exceptional care provided to our patients each and every day as we live our Mission - **To provide the healthcare we would expect for our own families**. We are committed to providing quality patient care that is second to none.

In the following pages you will see MHA's five new Strategic Pillars. We look forward to embracing the challenges to achieve and exceed our goals and objectives. Virtually any future suggests that the pace of change and the challenges ahead will outstrip the available solutions. Innovation will be critical as we forge ahead.





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In closing we would like to sincerely thank the MHA Family, our internal and external partners and the community for their valuable contributions to the MHA Strategic Plan 2015–2019. Each and every member of the MHA family has a vital role to play in MHA's success.

Sincerely,

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DAWN BUTLER
MHA Board Chair
on behalf of the
Board of Directors

July Stand

**TODD STEPANUIK**MHA President & CEO

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**DR. GARY PERKIN**MHA Chief of Staff





# Telling Our Story Together

Within our Middlesex Hospital Alliance family, over 500 physicians, employees and volunteers care for patients in our communities. Together, we're creating a more integrated and seamless approach to patient care and transitions by embracing collaborative partnerships and investing in our people. We work hard to do this as efficiently as possible within a framework of fiscal accountability.

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Our Alliance is governed by a dedicated Board of Directors. One of the key governance responsibilities of the Board is to proactively plan for the future through the development of a strategic plan. Our new strategic plan for 2015–2019 is our 'road map' for the next few years and positions us for the future to meet the challenges and pursue the opportunities that lie ahead. Through this new plan, we are committed to providing high quality services to meet the evolving needs of our catchment area.

### OUR PLEDGE TO SERVE

#### **VALUES**

The Middlesex Hospital Alliance is guided by our principles.

- **S** afety for Our Patients, Staff and Visitors
- **E** xcellence in Our Performance
- **R** espect for Everyone All the Time
- **V** alue in All that We Do
- **E**nthusiasm as Our Way of Life

## **OUR NEW VISION**Exceptional Care by Exceptional People

# OUR RENEWED MISSION To Provide the Healthcare We Would Expect for our Own Families









### **Our Strategic Pillars**

We will continue to provide exceptional care to our patients through our ongoing commitment and dedication to our five Strategic Pillars:

- 1
- **QUALITY CARE**

Unparalleled Focus on Quality

- 2
- **PEOPLE**

Attract, Retain and Support the Best

- 3
- **RELATIONSHIPS**

Optimize and Leverage Partnership Opportunities

- 4
- **RESOURCES**

Utilize our Resources in an Effective and Efficient Manner

- 5
- **INNOVATION**

Challenging the Status Quo



Middlesex Hospital Alliance **Strategic Plan 2015–2019** 



