

# Strategic Plan Refresh



2019-2022

# Mission, Vision and **Principles**

### **Our Renewed Mission**

**Our Vision** 

To provide the healthcare we would expect for our own families.

Exceptional Care by Exceptional People

## **Our Principles**

We are committed to providing the highest standards of quality care to all of our patients and families. In our commitment to champion excellent health services for our community, our actions are guided by five core principles:







# MHA Strategic Objectives 2019 to 2022

This document outlines the proposed objectives and associated targets across of each of the pillars within the refreshed strategic plan for Middlesex Hospital Alliance.

#### **People**

#### Be an Employer of Choice

Improve staff (employees, physicians, volunteer) engagement

Develop a strategy and roadmap to provide Leadership Development Opportunities

### **Quality Care**

# **Create Exceptional Patient Experiences**

Improve patient flow, communication and service quality in the Emergency Departments

Create a streamlined admission process between the MHA sites

Implement Choosing Wisely

Create an MHA Patient and Family Advisory Committee

Continue to implement Senior Friendly Hospital Initiatives

#### **Bring Care Closer to Home**

Continue implementation of the Clinical Services Plan

### Relationships

# Collaborate with Key Partners to Enhance Services in the MHA Community

Participate in an Ontario Health Team for the MHA population catchment area

Continue to work closely with the SMGH and FCHS Foundations

#### Resources

# Establish a Modern and Efficient Infrastructure

Develop long-range redevelopment strategies for both sites

Optimize available HIRF, HIRF-ECP or other capital funding to improve building infrastructure and building systems, and reduce MHA's environmental footprint

#### **Secure a Firm Financial Footing**

Develop working capital reserve fund equal to two months of total spend over a 10-year horizon

Adopt a comprehensive enterprise risk assessment framework

### **Innovation**

#### **Foster a Culture of Innovation**

Identify innovative partnerships that directly align with our strategic directions and clinical services plan

Utilize evidence-based best practices to improve care and measure the outcomes



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